



STATE OF THE ISLANDS

Impact on Island Organisations

MITIGATING RISK

ISLEFACT



KEY OBJECTIVES

Global geopolitical tensions and world events have been of real concern for some time. But the short, medium and long-term consequences of such trends in addition to the potential implications arising from, as yet unknown, major changes in US foreign and national policy are now particularly challenging. This very unstable situation is rapidly evolving and will inevitably have economic, social, and environmental consequences on all island jurisdictions worldwide and those organisations operating within them.

By constantly analysing these global and regional trends and their associated island impacts and risks, we offer a unique reporting service to island-based organisations which has the following three key objectives:

- ◆ *Enhancing the client's own internal data and information used to determine (Board level) strategy, operational direction, and risk assessment.*
- ◆ *Offering primary research as an outsourced service thus freeing up the client's internal resources to focus on core functions and activities.*
- ◆ *Achieving cost efficiencies/savings in areas such as business development, marketing activity, procurement, and recruitment, due to the client being fully briefed at all times on relevant economic, social, and environmental trends and conditions.*

REPORTING PROCESS

We adopt the research model (as illustrated) to ensure that, at all times, island-based organisations are kept fully informed of the impacts and risks associated with global trends and conditions.

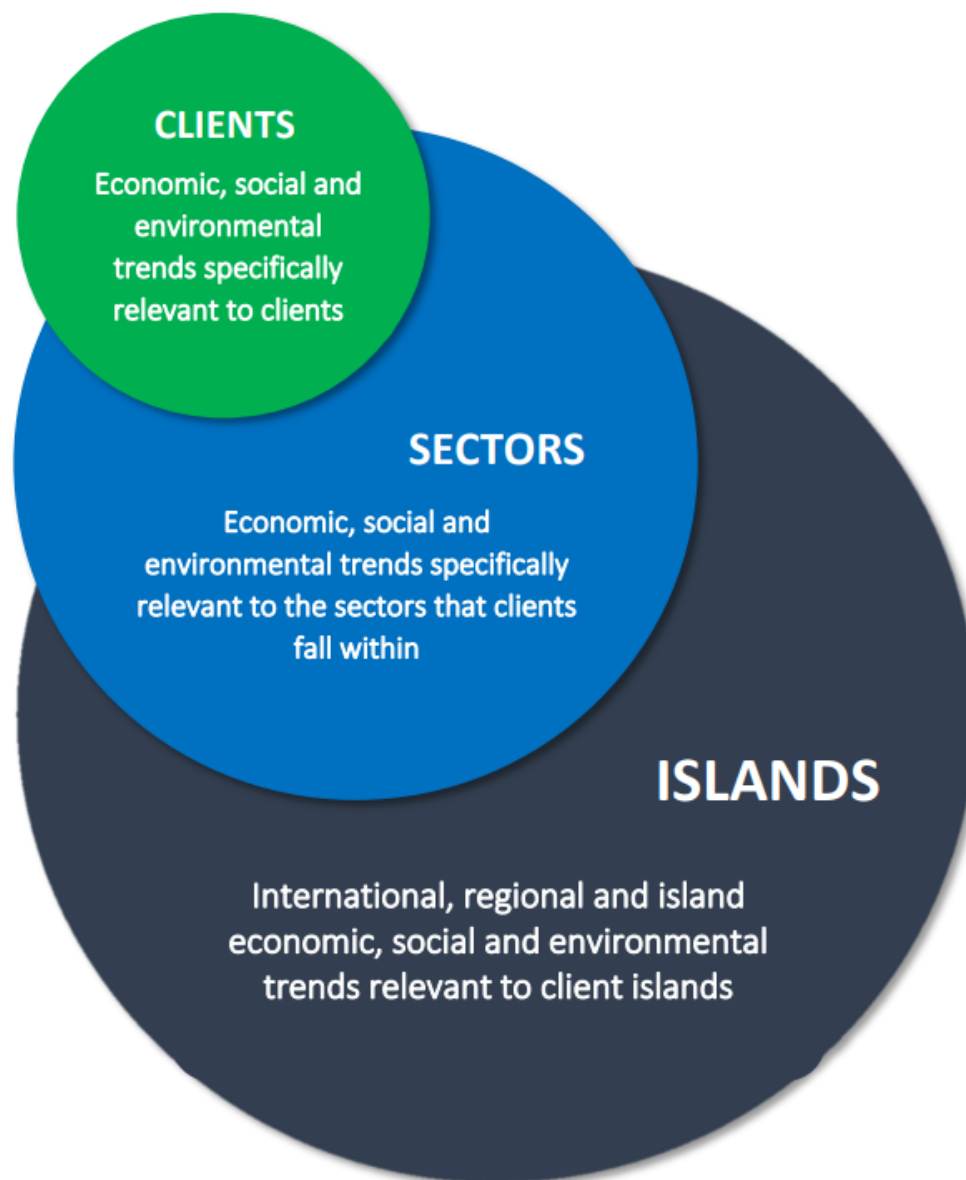
Having gathered the relevant international and national data, the following island-specific data and information from a broad sample of islands (including the three Crown Dependencies) are reviewed and analysed on an ongoing basis:

- Economic, fiscal, and social trends and performance,
- Environmental strategies and policies,
- Government Infrastructure investment.

Twenty key island resilience/vulnerability indicators are then used when benchmarking the effectiveness of strategies and policies between island jurisdictions. These indicators are essential in being able to make performance comparisons between islands with similar economic and social profiles and to identify best practice.

The preferred reporting process is to hold in-house presentations inclusive of question and answer sessions. These events are designed to provide clients with a real appreciation of the relevance of the data and information on their own organisation's strategic and operational direction. Frequency of and attendance at these interactive presentations are determined by the client in consultation with ourselves.

Above all, the aim of the research framework is to achieve the key objectives set out on the previous page.



ADDED-VALUE RESEARCH MODEL

KEY REPORTING TEAM

CHRIS BROCK is ISLEFACT's Principal Advisor and brings the following strengths:

- Extensive island economic, social, and environmental knowledge and experience with emphasis on how external factors impact island strategy and policy direction.
- Recognition of the importance of drawing upon best practice in island communities wherever it is being applied.
- High level of strategic and operational experience in both island public and private sectors as well as in a political environment.
- Success in undertaking research projects over many years for a wide range of public, private and third sector organisations based in Jersey, Guernsey, and Isle of Man.
- Development and introduction of several innovative and successful island economic and social strategies.
- A full understanding of the importance of effective communication in a diverse range of services and activities.
- Membership of Chatham House (Royal Institute of International Affairs) since 2017 with expertise in 'Critical Mass' and 'Economies of Scale' within small island communities worldwide.



CHRIS BROCK

ANGUS KEMP is a qualified Chartered Accountant and has been deeply involved in island accounting, financial planning, and training issues for over thirty years.

Many of his clients are wholly dependent upon the economic success of an island and, therefore, Angus has to be very conscious of the impact that any changes to an island's legislative and economic framework can have in the short, medium, and long-term.

Angus' academic credentials include Master's degrees in Business Administration, Economics and Politics, and Education. He also holds a Postgraduate Certificate in Accountancy together with a Teaching Certificate.



ANGUS KEMP

For further information on the reporting and research service, please contact Chris Brock at chris@islefact.com

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